



City of Homer

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Memorandum

TO: MAYOR & COUNCIL
THROUGH: CITY MANAGER'S OFFICE
FROM: MARVIN L. YODER, INTERIM CITY MANAGER
DATE: FEBRUARY 4, 2015
SUBJECT: STRATEGIC DOING

Staff met together to review the recommended items in the Strategic Doing Report:

1. Economic Vitality

Support staging areas for large development projects. Pg. 8-6

Ongoing

Allow for short and long-term leases at '30 acres' by Deep Water Dock.

- To encourage utilization of the vacant land, the Ports and Harbors Dept. regularly announces the availability of land for lease.
- The Ports and Harbors Commission is considering a contract with Northern Economics to review harbor rates. This could be expanded to include tariffs for the fish dock, ice sales and leases.
- The Harbor master met with representatives from BP, Conoco Phillips and various consultants to make them aware of the resources the Homer port has available now, as well as those that may be available in the near future.

Support commercial fishing and fish processing.

Ongoing

For example, recently installed new power pedestals at System 5. Spit zoning has been updated and better accommodates these uses. Lease policy has been updated.

Plans and activities now underway or under consideration include:

- Construct a sheet pile dock to relieve pressure on the fish dock
- Expand the small boat harbor
- Emphasize fish processing

- Consider incentives to increase ice sales

Partner with and support the efforts of other organizations, such as the Chamber of Commerce, to plan for economic development. Pg.8-3

Increased collaboration with Chamber (designated seats for City on Chamber board and Chamber on EDC).

The Coast Guard has extended their lease and will be constructing a new facility. We will maintain a working relationship with the local personnel. Homer may provide support for an expanded role of the Coast Guard to provide safety in the Arctic Ocean.

The City may be able to assist in finding solutions to the housing needs of the Coast Guard personnel.

The city staff is involved in numerous Chamber of Commerce activities.

The Port and Harbor Commission are tasked with facilitating the review of needed harbor improvements.

2. Parking and Trails

Allow for shared parking and in-lieu fees for downtown businesses. Pg. 5-11

Partially Complete

Parking code has been updated and shared parking is easier to do. No work on in-lieu fee parking.

City Ordinance has been changed and this objective seems to be completed.

Construct strategically located parking lots in or near downtown. Pg. 5-11

Designated RV parking areas at HERC and Chamber.

The city owns property that could be developed for parking. However, it was determined that there is currently a minimal need for additional parking spaces.

Develop bike/pedestrian friendly roadway design standards. Pg. 5-10

Public works will be reviewing roadway standards from other Municipalities to determine if those standards would be appropriate for Homer. A need was expressed for upgrading the standards for new roads:

- Roadway with ditching (narrow lanes)
- Roadway with ditching and a trail (wider lanes)
- Roadway with sidewalk, curb & gutter
- Roadway with sidewalk, curb & gutter and wide enough for a bike lane

Implement the policy recommendations of the Non-Motorized Transportation Plan, e.g. an acceptance policy for trail easements. Pg. 5-13

Ongoing

Trails design manual in place. New trails have been built (Spit trail, for example).

These policy recommendations are mostly complete. Planning will continue to implement the recommendations.

Build the recommended trail connections in the Non-Motorized Transportation Plan. Pg. 5-14

Ongoing

The following trails are funded for construction in 2015:

- Shellford
- Danview
- West Homer Elementary Trail
- Roger Loop (Trail head acquisition)